Code
6369

*FY2027 1Q
Consolidated Financial Summary

*FY ended March 2027

August 7, 2026

TOYO KANETSU K.K.

Consolidated Profit/Loss Statement

Revenue：Increased - overall project execution progressed broadly as planned

Profit：Declined - weighed down by an operating loss in the Logistics Sol. segment and front-loaded cost recognition in the Plant segment

Unit: million yen

	FY2026/1Q	FY2027/1Q	QoQ
Net sales	12,675	13,988	+ 1,313
Gross profit	3,444	2,287	(1,156)
Operating profit	1,060	(377)	(1,437)
Op. Profit Ratio	8.4%	—	—
Ordinary profit	1,186	(180)	(1,367)
Profit*	831	(109)	(940)

*Profit attributable to owners of parent

Consolidated Segment Data

Mixed segment performance: Logistics Sol. impacted by lower margins on projects Plant affected by projects that could not be recognized as revenue due to timing; Business Innov. was a bright spot, boosted by Sakata Denki consolidation

Unit: million yen

	Sales			Segment Op. Profit			Sales	Segment Op. Profit
	FY2026/1Q	FY2027/1Q	QoQ	FY2026/1Q	FY2027/1Q	QoQ	FY2027 (Projected)	
Logistics Solution Div.	7,298	**8,313**	+ 1,015	959	**(254)**	(1,213)	**38,000**	**3,900**
Plant Div.	2,920	**2,862**	(58)	243	**34**	(208)	**14,000**	**850**
Business Innovation Div.	2,406	**2,746**	+ 340	111	**186**	+ 74	**12,500**	**1,000**
Segment Total	12,625	**13,922**	+ 1,297	1,315	**(33)**	(1,348)	**64,500**	**5,750**
Others	158	**155**	(2)	51	**32**	(19)	**500**	**150**
Adjustment amount *	(108)	**(89)**	+ 18	(306)	**(376)**	(70)	**－**	**(1,900)**
Total	12,675	**13,988**	+ 1,313	1,060	**(377)**	(1,437)	**65,000**	**4,000**

* Adjustment amount mainly consist of corporate expenses that are not attributable to any particular segment.

Consolidated Balance Sheet

Changes in equity reflected the distribution of shareholder dividends and the recording of advance payments for share repurchases, among other factors. The primary drivers are shown below.

Unit: million yen

	End of Mar. 2026	End of Jun. 2026	YoQ
Current assets	38,649	**42,072**	+ 3,422
Non-current assets	30,871	**30,841**	(29)
Total Assets	69,521	**72,914**	+ 3,393
Current liabilities	18,855	**23,022**	+ 4,166
Non-current liabilities	10,364	**10,281**	(82)
Total liabilities	29,219	**33,303**	+ 4,083
Total net assets	40,301	**39,611**	(690)
Total liabilities and net assets	69,521	**72,914**	+ 3,393

- -Cash and deposits ＋3,925
- -Notes and accounts receivable-trade and contract assets (3,448)
- -Advance payment* ＋2,075

* Funds primarily for share buybacks

- -Interest-bearing debt ＋4,833
- -Accrued expenses (566)
- -Contract liability ＋ 824

Dividends paid (838)
Profit * (109)

*Profit attributable to owners of parent

Consolidated Order Intake, Backlog and Targets

Order intake posted a marginal decline. With respect to the order backlog, the Logistics Sol. segment projects decreased as expected, while the Plant segment increased with a large proportion of projects in pre-completion stages and not able to be recognized as revenue.

Unit: million yen

	Orders			Order Backlog			Order Targets	
	FY2025.6	**FY2026.6**	QoQ	FY2026.3	**FY2026.6**	YoY	**FY2026 (Performance)**	**FY2027 (Projected)**
Logistics Solution Div.	6,885	**6,750**	(135)	34,447	**32,883**	(1,563)	**35,860**	**39,000**
Plant Div.	4,911	**4,814**	(96)	11,634	**13,587**	＋1,952	**12,734**	**11,500**
Total	11,796	**11,564**	(232)	46,082	**46,470**	＋388	**48,595**	**50,500**

Consolidated Earnings and Dividends for the end of FY 2027

Progress Toward Full-Year Targets

Unit: million yen

		FY2027(Projected)			Results/Full year forecast	
		1st half-year	2nd half-year	Full year	FY2027/1Q	Progress
Sales		29,400	35,600	65,000	13,988	21.5%
	Logistics Solution Div.	16,500	21,500	38,000	8,313	21.9%
	Plant Div.	6,700	7,300	14,000	2,862	20.4%
	Business Innovation Div.	6,000	6,500	12,500	2,746	22.0%
	Other	200	300	500	155	–
	Adjustment amount*1	–	–	–	(89)	–
Segment Op. Profit		1,100	2,900	4,000	(377)	–
	Logistics Solution Div.	1,180	2,720	3,900	(254)	–
	Plant Div.	330	520	850	34	4.1%
	Business Innovation Div.	370	630	1,000	186	18.6%
	Other	20	130	150	32	–
	Adjustment amount*1	(800)	(1,100)	(1,900)	(376)	–
Ordinary profit		1,160	3,040	4,200	(180)	–
Profit*2		760	1,940	2,700	(109)	–

ROE	7%
DPS(Annual)	105.0円
Basis of Dividends	4.0% DOE (Consolidated) *3

*1)Adjustment amount mainly consist of corporate expenses that are not attributable to any particular segment.
*2)Profit attributable to owners of parent
*3)Changed to DOE with the aim of stable dividends. (DPR: 60.6%)

For Inquires Regarding this Document

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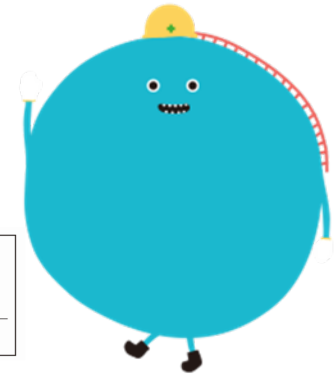

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Plans, forecast, or outlook regarding future matters mentioned in this document are based on various assumptions and do not guarantee future performance, as conditions may fluctuate due to a variety of factors going forward.