

# **\*FY2026 3Q**

# **Consolidated Financial Summary**

\*FY ended March 2026

February 13, 2025



**TOYO KANETSU K.K.**

# Consolidated Profit/Loss Statement



Operating profit increased significantly, driven by the successful implementation of rigorous project management practices.

Unit: million yen

	FY2025/3Q	<b>FY2025/3Q</b>	YoY	<b>FY2026 (Projected)</b>	<b>Actual - Projected</b>
Net sales	42,808	<b>42,578</b>	△ 230	<b>62,000</b>	68.7%
Gross profit	9,157	<b>10,545</b>	+ 1,387		
Operating profit	2,488	<b>3,037</b>	+ 548	<b>3,700</b>	82.1%
Op. Profit Ratio	5.8%	<b>7.1%</b>	+ 1.3Pts	<b>6.0%</b>	
Ordinary profit	2,694	<b>3,245</b>	+ 551	<b>3,800</b>	85.4%
Profit*	2,063	<b>2,142</b>	+ 78	<b>2,500</b>	85.7%

\*Profit attributable to owners of parent



- **Logistics Solution** : Despite a lull in large-scale projects, profits increased as a result of the steady completion and delivery of projects.
- **Plant** : Revenue and operating profit both increased, supported by business execution focused on profitability emphasis.
- **Business Innovation**: Revenue increased, while operating profit declined as the Company remained in the process of advancing PMI initiatives, including investments in human capital.

Unit: million yen

	Sales			Segment Op. Profit			Sales	Segment Op. Profit
	FY2025/3Q	<b>FY2025/3Q</b>	QoQ	FY2025/3Q	<b>FY2025/3Q</b>	QoQ	FY2026 (Projected)	
Logistics Solution Div.	26,817	<b>24,424</b>	△ 2,393	2,437	<b>2,854</b>	+ 416	<b>35,500</b>	<b>3,400</b>
Plant Div.	8,710	<b>8,902</b>	+ 192	407	<b>640</b>	+ 232	<b>14,000</b>	<b>850</b>
Business Innovation Div.	6,974	<b>9,020</b>	+ 2,045	591	<b>424</b>	△ 167	<b>12,000</b>	<b>900</b>
Segment Total	42,502	<b>42,347</b>	△ 154	3,436	<b>3,919</b>	+ 482	<b>61,500</b>	<b>5,150</b>
Others	480	<b>478</b>	△ 2	180	<b>120</b>	△ 59	<b>500</b>	<b>150</b>
Adjustment amount *	△ 174	<b>△ 247</b>	△ 73	△ 1,128	<b>△ 1,002</b>	+ 125	—	<b>△ 1,600</b>
Total	42,808	<b>42,578</b>	△ 230	2,488	<b>3,037</b>	+ 548	<b>62,000</b>	<b>3,700</b>

\* Adjustment amount mainly consist of corporate expenses that are not attributable to any particular segment.

# Consolidated Balance Sheet



Total assets and liabilities declined, primarily due to the collection of trade receivables and the repayment of interest-bearing debt.

Unit: million yen

	End of Mar. 2025	End of Dec. 2025	QoQ	
Current assets	40,140	<b>34,766</b>	△ 5,373	-Cash and deposits + 1,313
Non-current assets	27,295	<b>30,020</b>	+ 2,724	-Notes and accounts receivable-trade and contract assets (8,113)
				-Work in process + 1,769
<b>Total Assets</b>	<b>67,436</b>	<b>64,787</b>	△ 2,649	
Current liabilities	20,393	<b>15,321</b>	△ 5,071	-Land + 849
Non-current liabilities	8,133	<b>10,145</b>	+ 2,012	-Construction in progress + 352
				-Investment securities + 782
<b>Total liabilities</b>	<b>28,526</b>	<b>25,467</b>	△ 3,058	
<b>Total net assets</b>	<b>38,909</b>	<b>39,319</b>	+ 409	-Interest-bearing debt (3,776)
				- Accrued expenses (1,191)
				-Contract liability + 1,403
Total liabilities and net assets	67,436	<b>64,787</b>	△ 2,649	Dividends paid (2,238)
				Profit * + 2,142

\*Profit attributable to owners of parent



Order intake increased, supported by favorable market conditions and growth in maintenance-related projects. As a result, the Company has secured a robust order backlog.

Unit: million yen

	Orders			Order Backlog			Order Targets	
	FY2025/3Q	<b>FY2026/3Q</b>	QoQ	End of Mar. 2025	<b>End of Dec. 2025</b>	QoQ	<b>FY2025 (Performance)</b>	<b>FY2026 (Projected)</b>
Logistics Solution Div.	22,511	<b>26,557</b>	+ 4,046	33,544	<b>35,678</b>	+ 2,133	<b>34,338</b>	<b>34,500</b>
Plant Div.	9,372	<b>9,980</b>	+ 608	11,699	<b>12,780</b>	+ 1,080	<b>17,404</b>	<b>11,300</b>
Total	31,883	<b>36,538</b>	+ 4,654	45,244	<b>48,458</b>	+ 3,213	<b>51,743</b>	<b>45,800</b>



## Progress Against the Annual Forecast is as Follows

Unit: million yen

		Results	FY2026	Half/Full year
		FY2026/half	Full year	Progress
Sales		42,578	62,000	68.7%
	Logistics Solution Div.	24,424	35,500	68.8%
	Plant Div.	8,902	14,000	63.6%
	Business Innovation Div.	9,020	12,000	75.2%
	Other	478	500	–
	Adjustment amount*1	(247)	–	–
Segment Op. Profit		3,037	3,700	82.1%
	Logistics Solution Div.	2,854	3,400	84.0%
	Plant Div.	640	850	75.3%
	Business Innovation Div.	424	900	47.1%
	Other	120	150	–
	Adjustment amount*1	(1,002)	(1,600)	–
Ordinary profit		3,245	3,800	85.4%
Profit*2		2,142	2,500	85.7%
ROE			6%	
DPS(Annual)			100.0円	
Basis of Dividends			4.0% (DOE) *3	

\*1)Adjustment amount mainly consists of corporate expenses that are not attributable to any particular segment.

\*2)Profit attributable to owners of parent

\*3)Changed to DOE with the aim of stable dividends. (DPR: 61.9%)  
DPS amount is after stock split.(1:2 in 1<sup>st</sup> Jan. )

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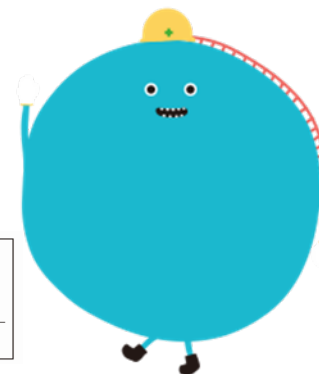


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