*FY2026 1Q Consolidated Financial Summary

*FY ended March 2026

August 8, 2025

TOYO KANETSU K.K.

Code：6369 TSE Prime Market

Consolidated Profit/Loss Statement

Large-Scale Projects in the Logistics Business Decreased with Revenue and Profit Declined as Expected

Unit: million yen

	FY2025/1Q	FY2026/1Q	QoQ
Net sales	13,996	**12,675**	(1,321)
Gross profit	3,478	**3,444**	(34)
Operating profit	1,302	**1,060**	(242)
Op. Profit Ratio	9.3%	**8.4%**	(0.9Pts)
Ordinary profit	1,446	**1,186**	(260)
Profit*	949	**831**	(118)

*Profit attributable to owners of parent

Consolidated Segment Data

Logistics Business: Revenue and Profit Declined, but Profit Margin Exceeded 13%
Plant Business: Revenue and Profit Increased Due to Strong Domestic Tank Maintenance
Business Innovation: Revenue Increased but Profit Declined Due to M&A Expenses.

Unit: million yen

	Sales			Segment Op. Profit			Sales	Segment Op. Profit
	FY2025/1Q	**FY2026/1Q**	QoQ	FY2025/1Q	**FY2026/1Q**	QoQ	**FY2026 (Projected)**	
Logistics Solution Div.	8,980	**7,298**	(1,682)	1,281	**959**	(321)	**35,500**	**3,400**
Plant Div.	2,685	**2,920**	+ 235	103	**243**	+ 139	**14,000**	**850**
Business Innovation Div.	2,247	**2,406**	+ 158	204	**111**	(92)	**12,000**	**900**
Segment Total	13,914	**12,625**	(1,289)	1,589	**1,315**	(273)	**61,500**	**5,150**
Others	156	**158**	+ 1	50	**51**	+ 0	**500**	**150**
Adjustment amount *	(74)	**(108)**	(33)	(336)	**(306)**	+ 30	**—**	**(1,600)**
Total	13,996	**12,675**	(1,321)	1,302	**1,060**	(242)	**62,000**	**3,700**

* Adjustment amount mainly consist of corporate expenses that are not attributable to any particular segment.

Consolidated Balance Sheet

Key Factors Below Driving Change is Execution of Dividend Payments and Integration of Sakata Denki Inc.

Unit: million yen

	End of Mar. 2025	End of Jun. 2025	YoQ
Current assets	40,140	**41,784**	+ 1,644
Non-current assets	27,295	**28,841**	+ 1,545
Total Assets	67,436	**70,626**	+ 3,190
Current liabilities	20,393	**23,132**	+ 2,739
Non-current liabilities	8,133	**9,248**	+ 1,115
Total liabilities	28,526	**32,380**	+ 3,854
Total net assets	38,909	**38,246**	(663)
Total liabilities and net assets	67,436	**70,626**	+ 3,190

Current assets:
- -Cash and deposits +2,856
- -Notes and accounts receivable-trade and contract assets (2,678)
- -work in process + 960

Non-current assets:
- -Buildings and structures + 284
- -Machinery, equipment and Vehicles + 236
- -Land + 598

Liabilities:
- -Interest-bearing debt +4,712
- -Accrued expenses (1,207)
- -Retirement benefit liability + 434

Total net assets:
- Dividends paid (2,174)
- Profit * +2,063

*Profit attributable to owners of parent

Consolidated Order Intake, Backlog and Targets

Order Intake Increased with Orders from New Customers in Logistics Business while Order Backlog Increased due to Remaining Backlog from Previous Fiscal Year and an Increase in Orders Received in the Plant Business

Unit: million yen

	Orders			Order Backlog			Order Targets	
	FY2024.6	**FY2025.6**	QoQ	FY2025.3	**FY2025.6**	YoQ	**FY2025 (Performance)**	**FY2026 (Projected)**
Logistics Solution Div.	5,315	**6,885**	＋ 1,570	33,544	**33,132**	(412)	**34,338**	**34,500**
Plant Div.	4,765	**4,911**	＋ 145	11,699	**13,690**	＋ 1,991	**17,404**	**11,300**
Total	10,080	**11,796**	＋ 1,716	45,244	**46,823**	＋ 1,578	**51,743**	**45,800**

Consolidated Earnings and Dividends for the end of FY 2026

Progress Against the Annual Forecast is as Follows

Unit: million yen

	FY2026(Projected)			Results/Full year forecast	
	1st half-year	2nd half-year	Full year	FY2026/1Q	Progress
Sales	27,500	34,500	62,000	12,675	20.4%
Logistics Solution Div.	15,500	20,000	35,500	7,298	20.6%
Plant Div.	6,200	7,800	14,000	2,920	20.9%
Business Innovation Div.	5,600	6,400	12,000	2,406	20.1%
Other	200	300	500	158	–
Adjustment amount*1	–	–	–	(108)	–
Segment Op. Profit	800	2,900	3,700	1,060	28.7%
Logistics Solution Div.	950	2,450	3,400	959	28.2%
Plant Div.	300	550	850	243	28.7%
Business Innovation Div.	300	600	900	111	12.4%
Other	50	100	150	51	–
Adjustment amount*1	(800)	(800)	(1,600)	(306)	–
Ordinary profit	820	2,980	3,800	1,186	31.2%
Profit*2	570	1,930	2,500	831	33.3%

ROE	6%
DPS(Annual)	200.0円
Basis of Dividends	4.0% DOE (Consolidated) *3

*1)Adjustment amount mainly consist of corporate expenses that are not attributable to any particular segment.
*2)Profit attributable to owners of parent
*3)Changed to DOE with the aim of stable dividends.（DPR: 61.9%）

For Inquires Regarding this Document

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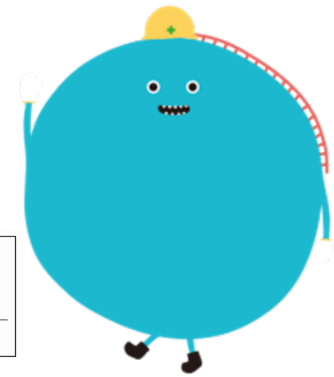
TSE Code:6369 TSE Prime Market



Disclaimer

Plans, forecast, or outlook regarding future matters mentioned in this document are based on various assumptions and do not guarantee future performance, as conditions may fluctuate due to a variety of factors going forward.